

**West Norfolk Clinical Commissioning Group** 

### West Norfolk Clinical Commissioning Group

Hunstanton

Stakeholder Events

Downham Market

King's Lynn

July – August 2013





### Welcome and Introduction

## Dr Tony Burgess Deputy Clinical Chair – Governing Body





### Programme for the session

- Setting the scene and context of this year
- The patient experience
- Table Top Discussions
- Question and Answer Panel Session (write your questions on the post-it notes)
- To listen to you, your views, your concerns and your suggestions



### Who are we?



#### Who are we?

**West Norfolk Clinical Commissioning Group** 

- A clinically led organisation, made up of GP practice members, responsible for commissioning services to meet the health and care needs of the West Norfolk population
- This means that we buy health and care services such as hospital and community care, and services to promote physical and mental health and wellbeing
- We are made up of a group of 23 GP member practices
- We cover a population of approximately 165,000 residents and have a budget of approximately £220 million
- We have this month received news that we have been fully authorised as a newly established Clinical Commissioning Groups without conditions to operate



### West Norfolk CCG Membership





### What is important to us?

Quality

- improve the quality of services and value for money within the existing CCG budget

Performance

Minimise variations in performance and reduce the gap in inequalities

Integration

 Build further on integration between health and social care, working closely with local partners





# Quality at the heart of all we do...









### How do we assure the quality of our Providers (1)?

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- Robust contracts and quality standards
- Linking quality innovation to incentive payments
- Strong clinical engagement and challenge at monthly quality meetings
- Early intervention in areas of concern e.g. Clinical Audit
- GP to Clinical Director fortnightly meetings



### How do we assure the quality of our Providers (2)?

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- Patient and Clinician Feedback
  - Quality Incident Reporting (QIRs)
  - Serious Incidents
  - Never Events
  - Complaints

Visits and Ward walk-arounds



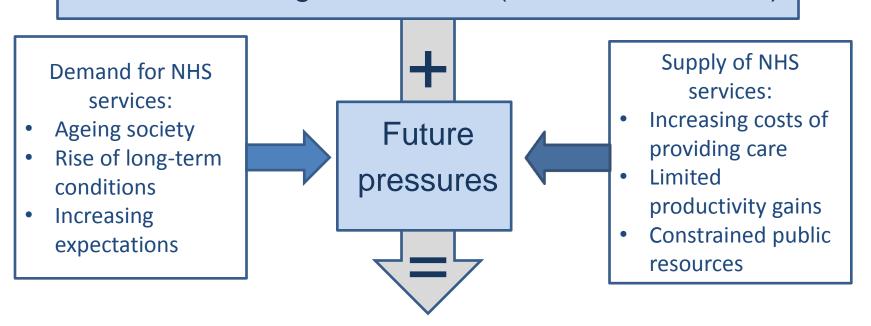
# Our NHS... ...the national picture...





### **National funding picture**

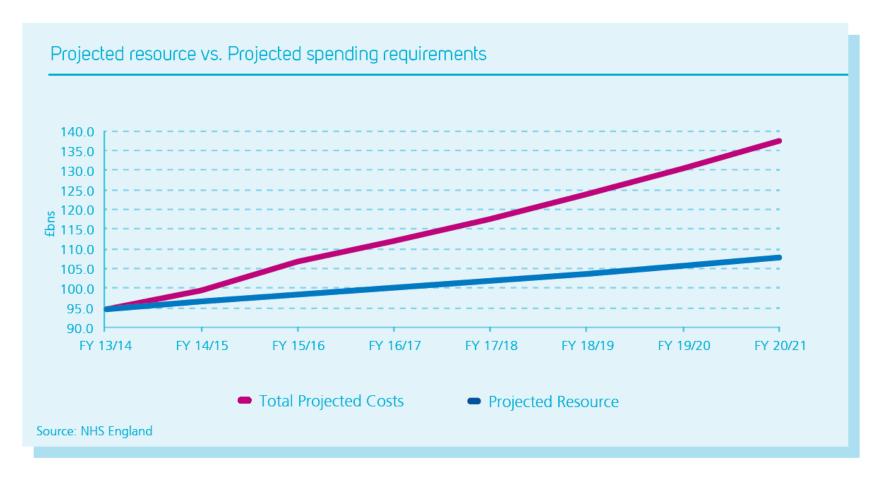
No more funding for the NHS (other than inflation)



National funding gap of £30 billion between 2013/14 and 2020/21 (22% of costs)



### Future national picture - £30 billion gap



Taken from "The NHS belongs to the people – A Call to Action" published July 2013



#### 'Call to Action'

- NHS already implemented savings & productivity changes ... on track to deliver £20 billion efficiency savings by 2015
- More money going from NHS to Social Care
- "Call for Action" ... further changes needed
  - doing nothing is not an option
  - NHS funding to remain flat (adjusted for inflation)
  - Will not contemplate cutting or charging for core NHS services – maintain comprehensive service providing high quality healthcare, free at the point of need for everyone



### **Local funding picture – West Norfolk**

If the local situation mirrors the national picture, by 2020/21:







NHS

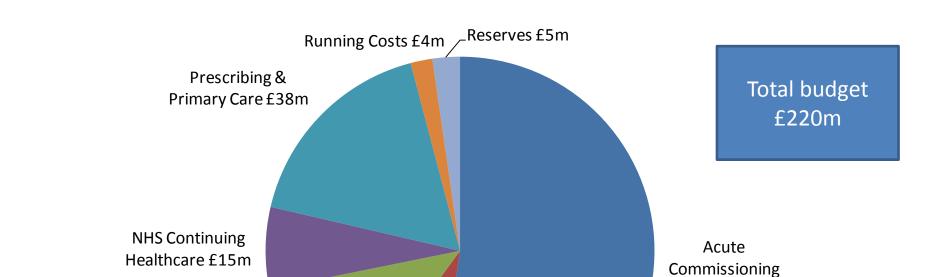
### The West Norfolk Financial Challenge







### West Norfolk CCG Budgets 2013/14



Community Services
(inc Ambulance)

• Que

Mental Health
Commissioning
£17m

£26m

Main areas:

- Queen Elizabeth Hospital £94m
- Norfolk & Norwich Hospital £6m
- Addenbrookes £5m

£115m

Gap = 3.4% of

funding

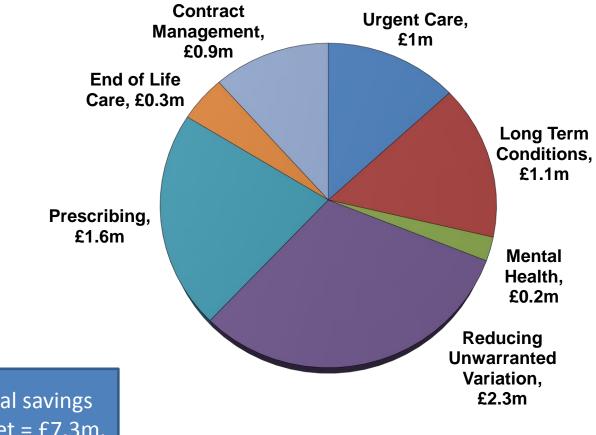


### **WNCCG Financial Gap 2013/14**

Description	£m
Funding allocation 2013/14	212.7
Budgeted expenditure 2013/14	220.0
Financial gap 2013/14 = Savings target	7.3



### How we are closing the gap...



**Total savings** target = £7.3m.



#### **Achievements to date**

- Urgent Care developed integrated services (e.g. community matrons, falls team)
  - Better for patients avoids unnecessary hospital visits
  - Saves money for the CCG as less admissions
  - Helps hospital to manage urgent care pressures
- GP Prescribing maintain quality & effectiveness at lower cost
  - Can mean changing some patients' medication



## The West Norfolk Local Health Picture

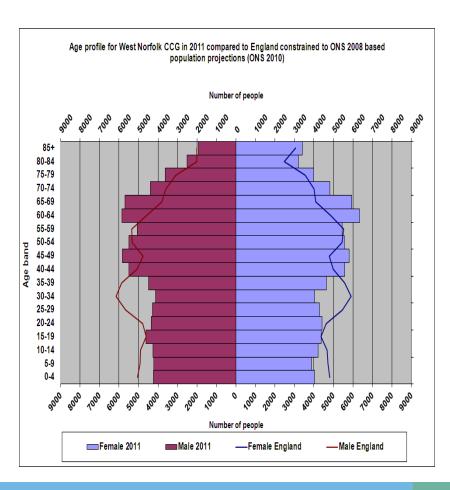
### Sian Kendrick-Jones Senior Public Health Officer

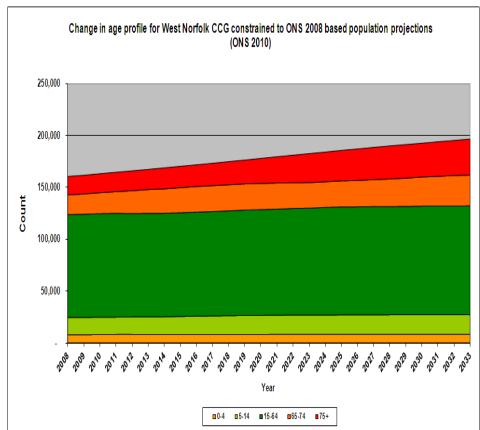






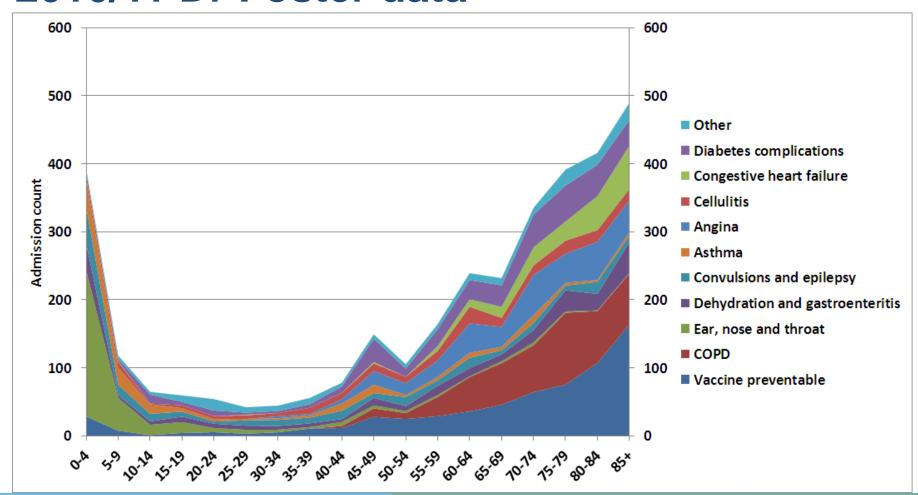
### An ageing population







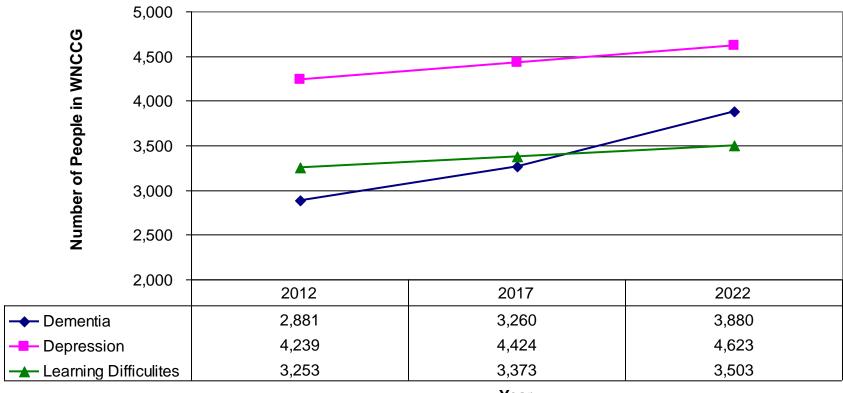
### **Emergency Admissions** 2010/11 Dr Foster data







### Dementia, Depression and Learning Difficulties projected population growth



Year

<sup>\*</sup>Estimated number with condition fro West Norfolk CCG (Source: POPPI and PANSI 2009)



### **WNCCG** lifestyle factors

- Smoking adults smoking increasing
- Alcohol increasing alcohol related admissions to hospital (and highest in Norfolk)
- Obesity comparatively high proportion of adults and children
- Physically active children significantly lower proportion than Norfolk.
- Also higher rate of diagnosis of diabetes and trend of increasing rates of obesity in those with diabetes



### **Local Health Priorities**

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- Lifestyle factors
  - Alcohol
  - Smoking
  - Physical activity
  - Obesity
- Life expectancy
- Diabetes
- Coronary Heart Disease

- High frail/older population
- Dementia
- Emergency admissions for
  - COPD
  - CHD
  - Ambulatory care sensitive conditions







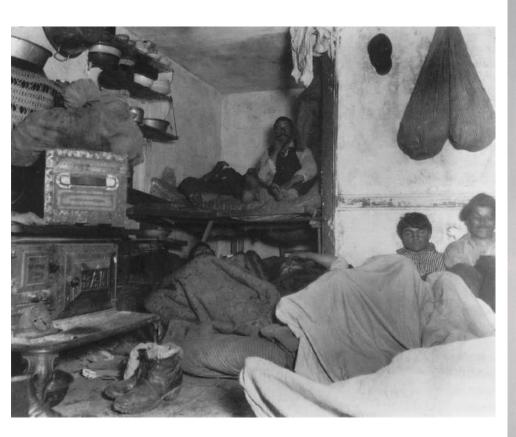
## Working together to improve health and well-being in West Norfolk

Ian Burbidge Policy and Partnerships Manager



### "How the other half lives"

**West Norfolk Clinical Commissioning Group** 







### A partnership strategy to improve quality of life in West Norfolk



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People in West Norfolk...

- lead safe and healthy lives
- live in a quality environment
- benefit from a growing economy
- maximise their potential
- live in thriving communities

What are the links between these outcomes and improved health and well-being?



### People lead safe lives

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# People live in a quality environment

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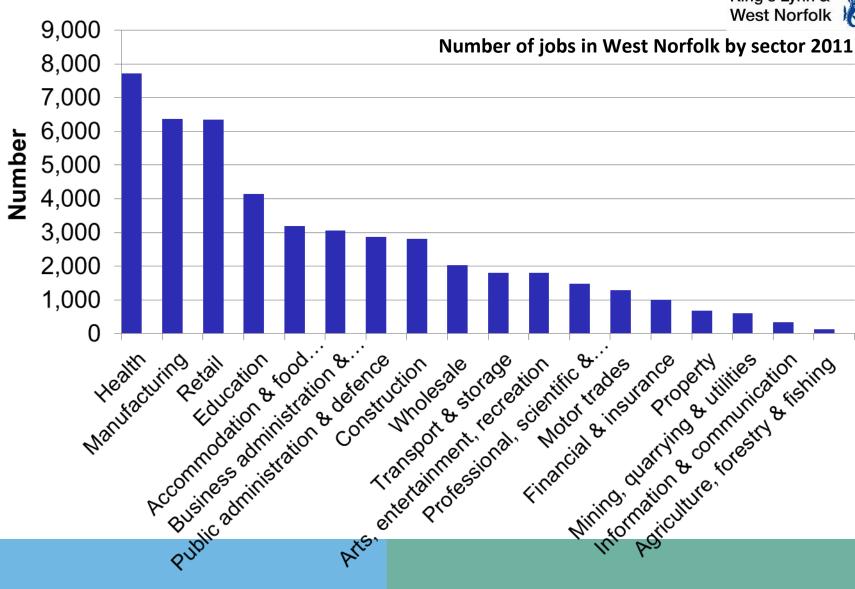


#### People benefit from a growing economy









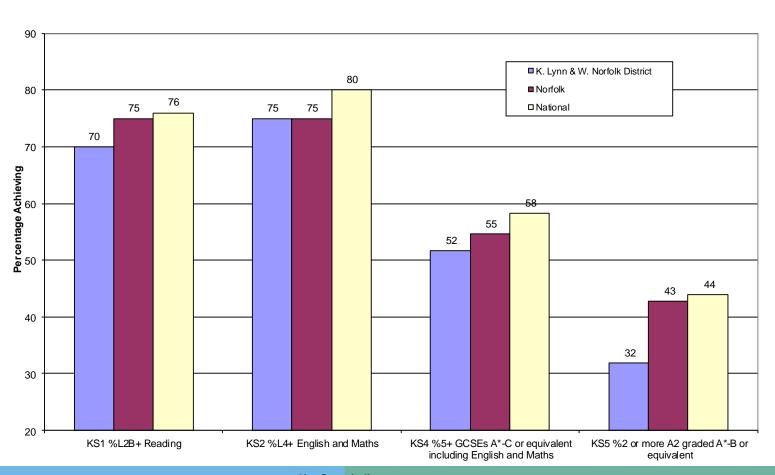


### People maximise their potential

Borough Council of King's Lynn & West Norfolk

**West Norfolk Clinical Commissioning Group** 

Comparison by Key Stage - 2012 (Unvalidated data)





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### People live in thriving communities







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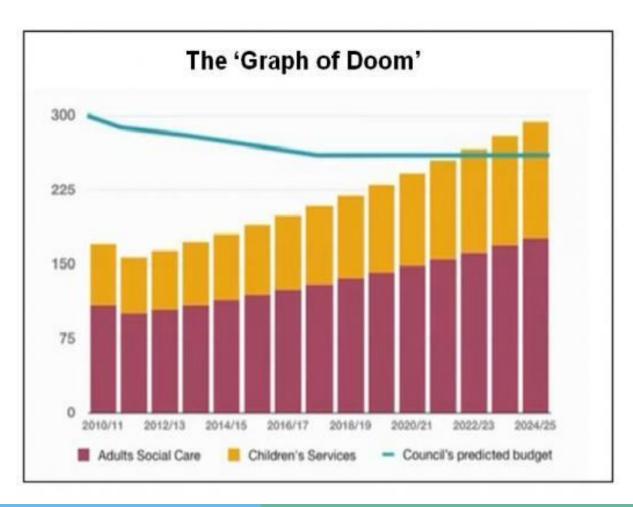
# Health starts where we live, learn, work and play



### Resources

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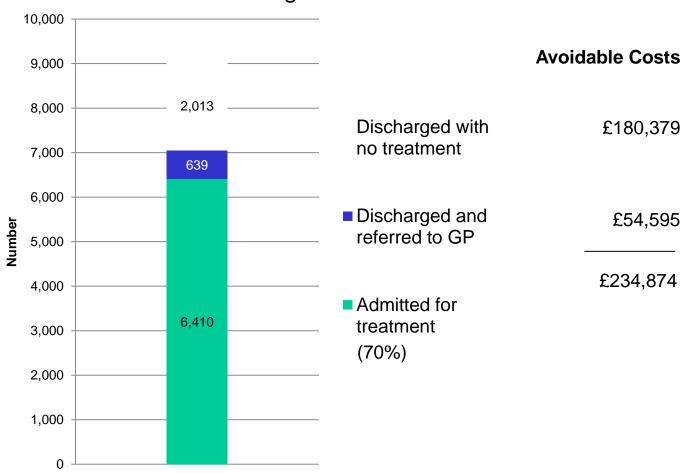


### **Prevention**

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### Over 65s Presenting at A&E



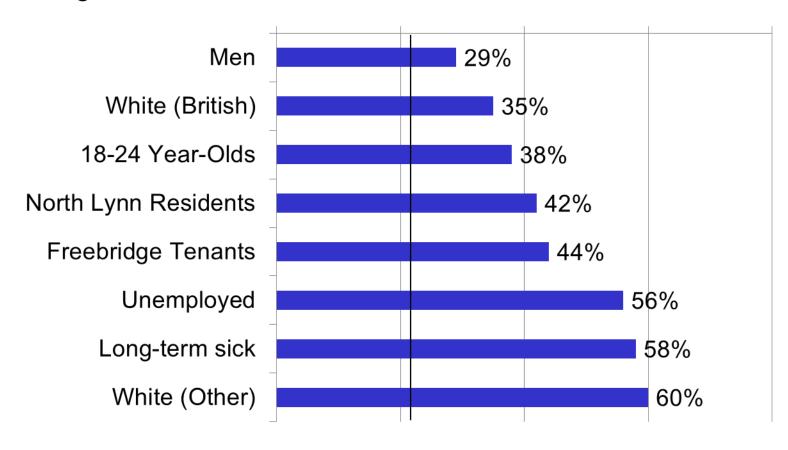


## **Targeting**

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### **Smoking Rate**



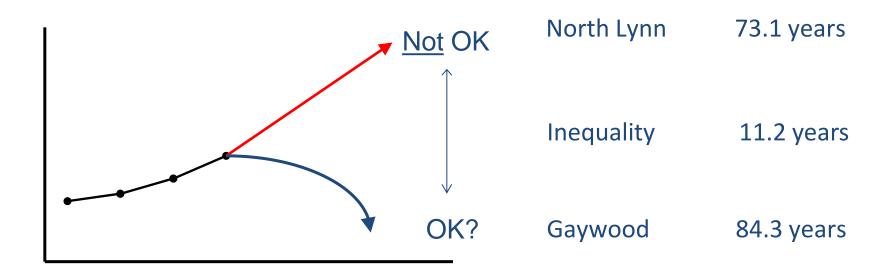


### **Turning the curve**

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### Life Expectancy...

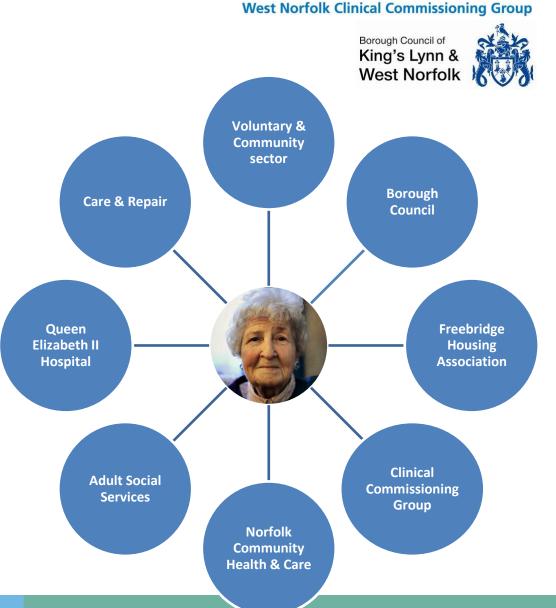




## Integration

As part of our integrated care pilot local older people told us very clearly that they:

- wanted to tell their story once
- saw their GP practice as their single point of contact
- expected us to share information and be coordinated
- weren't concerned which organisation provided which service.





### **Better Information**

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## **Partnership**

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### **Future**

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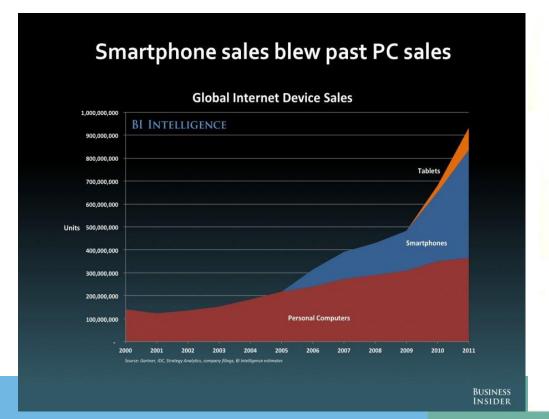
Borough Council of
King's Lynn &
West Norfolk



Daring Rocket Men to Invade the STRATOSPHERE & BY ALBELLI









## **Next Steps**

### **West Norfolk Clinical Commissioning Group**







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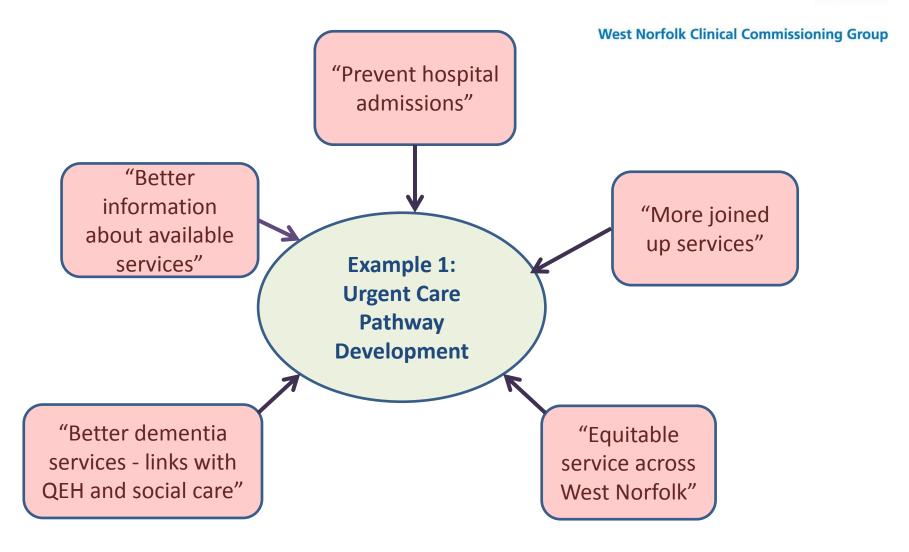


# Listening to our Patients: last year you said.... we did.....

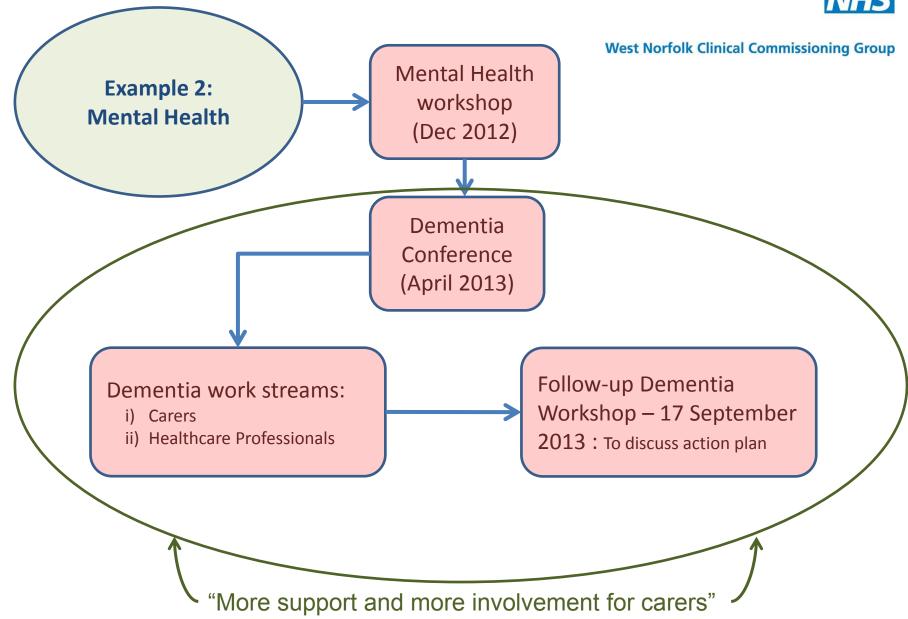
### Sue Crossman Chief Officer



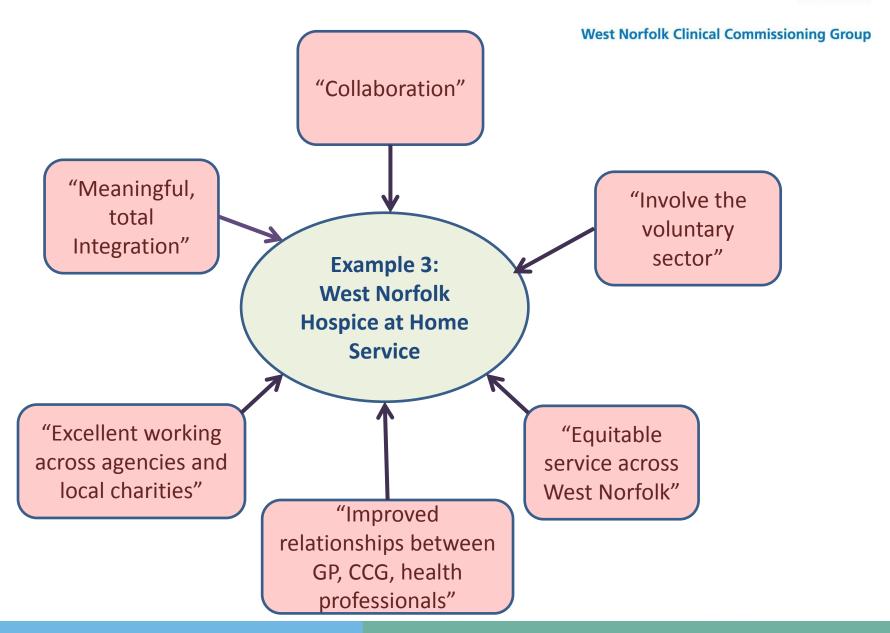














# How do we continue to improve patient experience and efficiency?

- Review the way we configure services and health/social care organisations
- We need to listen to patients about what works well and do more of it!



## A patient's experience...







## **During the Break:**

Your questions for the panel please...







## Refreshment Break







# West Norfolk Integrated Pioneer Programme

### Sue Crossman Chief Officer





## Integrated Pioneer Programme

 Extending the Integrated Care Organisation (ICO) health and care teams to include district council, voluntary and independent partners

 Connecting older people with their communities, their specialist health and care services and their local care providers



- People have one care plan and we share information safely so that they don't have to navigate their way through our services.
- People have easy access to their key professional
- We never duplicate services and professional input/ contact with individuals
- We have maximum flexibility about roles and organisational boundaries.



## Pioneer Programme Principles:

- Patient / citizen voice central, through local steering groups and older people's forums
- Promotion of independence, choice and quality of life for individuals

 Support informal/ voluntary care systems in local communities wherever possible



### How will it work?

- Volunteers and home care staff will be trained to set up simple care packages without complex assessment and cross-referrals
- Data will be shared safely, with consent
- Budgets will be pooled or transferred
- We are all committed at the highest level to the removal of barriers that stand in the way of achieving our objectives



## An example: West Norfolk Clinical Commissioning Group West Norfolk Hospice at Home Service

Collaboration between health and social care, providing an enhancement of an existing service to provide more patient choice and better continuity of care.

Partnership working between: West Norfolk CCG

Norfolk Community Health & Care

Marie Curie

Norfolk Hospice Tapping House

- Support for Community Nursing Teams through Specialist Nurse assessment and symptom management
- Telephone support to professionals, patients, families and carers
- Planned care from a Health Care Assistant during day time hours
- Rapid response to prevent hospital admission or carer breakdown
- Night time hands on care and support from Marie Curie Health Care Assistants



## **Table Top Discussion (2):**

# What else could we do to improve the integration of services?





### **Panel Session:**

### **Your Questions Answered**





## **Summary and Next Steps**





# Thank you for listening, and for your participation

